

2013 Operating Budget



Direction des services administratifs et du greffe

September 12, 2012

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2012 and 2013 Comparative Budget

	<u>2012</u>	<u>2013</u>	<u>Change</u>
Property Value	17.5 B	17.7 B	0.1%
Net Expenditure Budget	67,957.9	63,175.5	(7.0%)
Transfer Tax Revenue (0.05 /\$100)	---	7,110.1	100.0%
Local Service Charge Revenue	3,045.4	3,165.3	3.9%
Balanced Expenditure Budget	71,003.3	73,450.9	3.4%
Labour	460.0 PY	465.1 * PY	5.1 PY

* Other employees will be added in 2013 following the new Notre-Dame-de-Grace Cultural Centre's 2013 opening.

Highlights

2013 Budgetary Framework

- Introduction of a new borough funding model that creates fiscal room of \$0.05 per 100 of assessed value, drawn from the municipal property tax base.
- Budgetary adjustments to correct underfunding in certain boroughs
- Expenditure budget indexed to the 2.2% consumer price index (CPI) rise to cover increased charges, including:
 - ❖ Payroll expenditures
 - ❖ Contractual agreements
 - ❖ Other expenditure categories, such as energy costs
- Payment of the borough's contribution to the Development Fund (covering development costs)
- Transfer of revenues from billboards and rental of public property
- Introduction of a new property billing management model

Calendar Of Budget Activities

- Public presentation of the 2013-2014-2015 Three Year Capital Program June 20, 2012
- Special Meeting to Adopt the 2013-2014-2015 Three Year Capital Program June 26, 2012
- Information session on the 2013 Operating Budget September 12, 2012
- Special Borough Council meeting on the 2013 Budget September 19, 2012

2013 Budget Key Adjustments



2013 Budget Expenditures

2012 Budget	460.0 PY	71,003.3
Net 2012 Expenditure Budget (2012 Budget minus 2012 local revenues)		67,957.9
Adjustments by the Services des finances		
- Pension plans—impact of actuarial evaluations		493.0
- CPI indexing—2.2%		1,505.9
- Correction for underfunding		1,435.1
- Development Fund—coverage for costs		140.5
- Removal of the indexed 2012 Property Billing Budget		(7,881.4)
- Transfer of the new property billing budget		6,650.3
- Adjustment of marking/signage inter-unit charge—maintenance and addition of services		162.8
- Adjustment of marking/signage inter-unit charge—financed by the boroughs		(142.9)
Corrections for transfer of tax room to the borough		
- Transferred tax room—\$0.05 per \$100 of assessed value		(7,025.8)
- Billboards		(92.4)
- Rental of public property		(27.5)
Revenue Budget		
- Property transfer tax revenue— \$0.05 per \$100 of assessed value (including estimated growth)		7,110.1
- Local Service Charge Revenue		3,165.3
2013 Budget	7	465.1 PY
		73,450.9

2013 Budget

Summary of Budget Adjustments

UPGRADING THE EXPENDITURE BUDGET

EXPLANATION

Pension plans—impact of actuarial assessments	493.0
CPI indexing—2.2%	1,505.9
Correction for underfunding	1,435.1
Development Fund—coverage of costs	140.5
Estimated rise in 2013 property tax base	84.3
Decrease in property billing budget	(1,061.7)
Indexing of the remaining property billing budget	(169.4)
Adjustment of marking/signage inter-unit charge—maintenance and addition of services	162.8
Adjustment of marking/signage inter-unit charge—financed by the boroughs	(142.9)
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Total:	2,447.6

Balanced Budget Scenario

➤ Pay	1,639.3
➤ Contractual Commitments	527.3
➤ Adjustments to deficit budget items	571.7
➤ Service improvements	771.0
➤ Reduction in property billing budget	(1,061.7)
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Total:	2,447.6

Pay

Pay Indexing Details

2012 Budget			\$33,027.1
Pay increase (2.7% average)		689.3	
Impact of actuarial evaluations – pension plan		493.0	
Increase in other social benefit costs		457.0	1,639.3
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2013 Budget			\$34,666.4

Contractual Commitments

Details on Additional 2012 Costs

Snow removal contracts	178.0
Garbage pickups	121.0
Snow-dumping site (equipment and operator)	86.3
Contract for Centre sportif Notre-Dame-de-Grâce (SOGEP)	75.0
Selective collection	32.0
Dumpster transport	20.0
Animal control contract	15.0
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Total adjustment for contractual commitments	527.3

Adjustment of Structural Deficits

Details of Service Maintenance Adjustments

➤ Adjustments for deficit budget items:

■ Overtime	200.0
■ Fuel	150.0
■ CSP-MRA–vehicle maintenance	100.0
■ Support for borough services (HR, finance, libraries)	121.7

Total :	571.7
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Increased Budget Items Service Enhancement Details

■	Park upkeep	250.0
■	Canadiens' rink (blue-white-red)	150.5
■	Life quality improvement projects	80.0
■	Equipment rental	80.0
■	Additional contributions to organizations	50.0
■	Communications	25.0
■	Green plan	25.0
■	Marking/signage inter-unit charge—addition of services	110.5
	Total:	771.0

New Division of Tax Room

Tax Room of \$0.05 per \$100 of Assessed Value

New borough funding strategy for the next two years based on the following principles:

* Reduction of \$0.05 per \$100 of assessed valuation in the general tax for 2012 and application of a local borough tax in the same amount

Local property tax revenues to offset transfers to the central city

<u>2013</u>	<u>\$7,110,104</u>
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Property base subject to taxation or compensation payments

Residential	12,376.7 B
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Non-residential	1,674.9 B
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* Additional \$0.05 decrease for 2014 (\$0.10 per \$100)

2012-2013 Budget Allocation Comparison

Operating Budget



BUDGET–2013 Expenditures

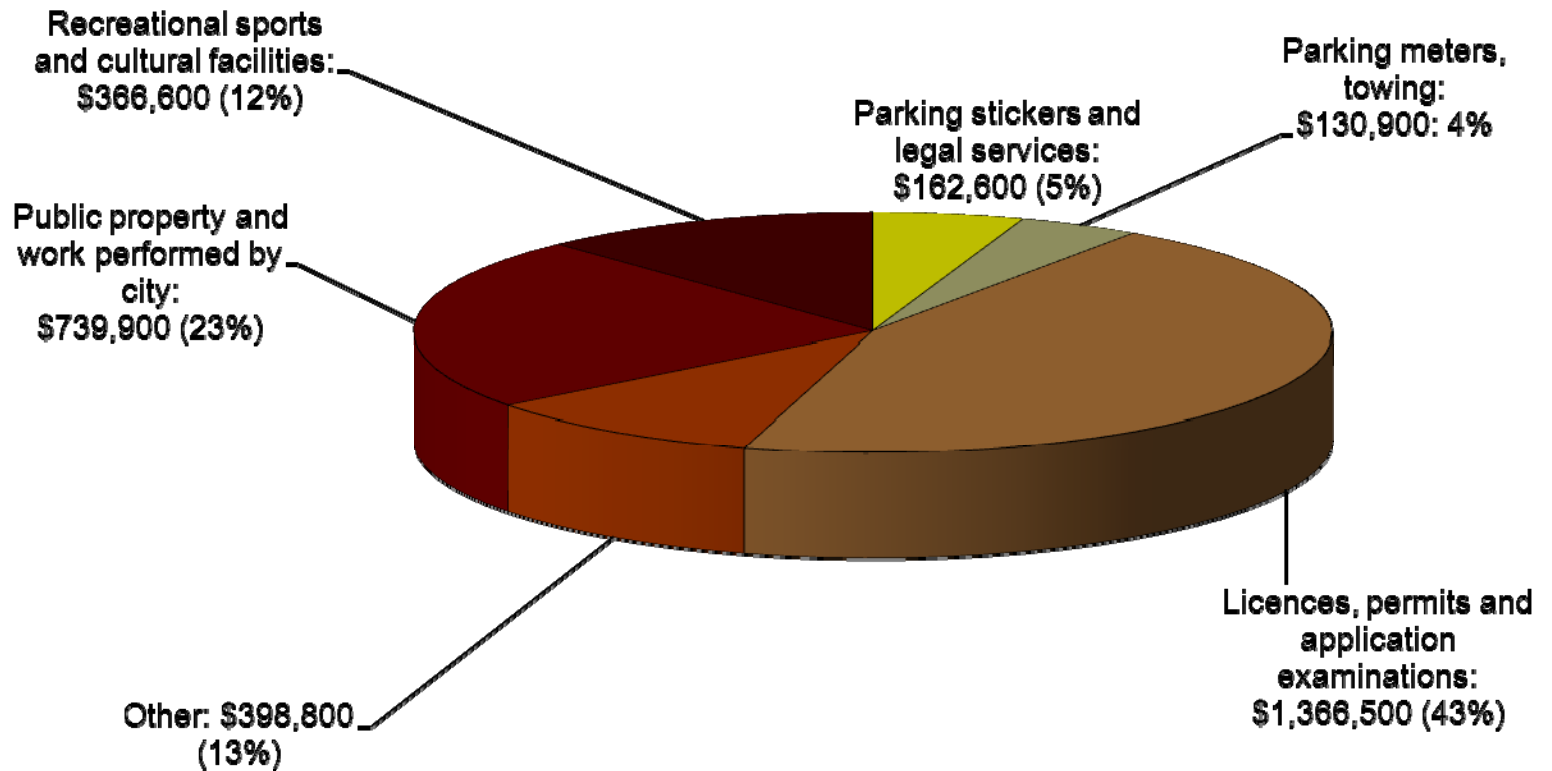
By Program

	<u>2012</u>	%	<u>2013</u>	%
Sports, recreation and social development	13,964,420	19.67	13,738,153	18.70
Snow removal	10,226,400	14.40	10,362,486	14.11
Cleanliness and maintenance: streets and sidewalks	10,834,400	15.26	11,451,694	15.59
Waste and recyclables	10,267,600	14.46	10,489,840	14.28
General administration and administrative services	5,516,800	7.77	6,176,700	8.41
Libraries, cultural centres	5,397,300	7.60	5,802,947	7.90
Parks and horticulture	4,400,300	6.20	4,816,836	6.56
Water supply and sewage systems	3,643,800	5.13	3,761,844	5.12
Permits, inspections and urban planning	3,532,980	4.98	3,584,900	4.88
Relations with residents	2,225,200	3.13	2,238,600	3.07
Property assets	994,100	1.40	1,026,900	1.40
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Total:	71,003,300	100	73,450,900	100

BUDGET–2013 Expenditures By Type

	<u>2012</u>	<u>%</u>	<u>2013</u>	<u>%</u>
Pay	33,027,700	46.52	35,132,100	47.83
Contracts	13,006,800	18.32	13,860,900	18.87
Funds (property and CSP-MRA)	9,741,500	13.72	4,609,700	6.28
Contribution to organizations	3,801,000	5.35	3,971,100	5.41
Goods and materials	3,637,800	5.12	5,152,300	7.01
Rental and maintenance	2,324,500	3.27	5,065,700	6.90
Inter-unit charges	2,215,300	3.12	2,329,900	3.17
Transportation and communications	926,500	1.30	909,400	1.24
Salt and abrasive materials	772,100	1.09	772,100	1.05
Development fund	653,800	0.92	601,500	0.82
Fuel	607,100	0.86	757,100	1.03
Judicial and administrative proceedings	289,200	0.41	289,200	0.39
Total:	71,003,300	100	73,450,900	100

2012 Budget-Revenues



BUDGET-REVENUES 2013

By Program

	<u>2012</u>	<u>2013</u>
Towing revenues	\$130,900	\$130,900
Licences and permits	\$1,157,700	\$1,157,700
Application examinations	\$208,800	\$208,800
Rental of public property	\$466,100	\$493,600
Work by the city	\$246,300	\$246,300
Rental of recreational facilities	\$278,700	\$278,700
Library fines	\$65,700	\$65,700
Miscellaneous services-libraries	\$22,200	\$22,200
Parking	\$121,600	\$121,600
Legal services	\$41,000	\$41,000
Other	\$306,400	\$398,800
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Total:	\$3,045,400	\$3,165,300